

### **LEGAL DISCLAIMER**

#### **Forward-Looking Statements**

The statements described in this presentation that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements contain words such as "may," wili," "likely," "should," "expect," "anticipate," "plan," "believe," "intend," "goal," "seek," "estimate," "project," "continue" or other similar expressions. Forward-looking statements are based on management's current expectations and assumptions, and are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. As a result, actual results could differ materially from those indicated in these forward-looking statements are based on management's current expectations and assumptions, and are subject to inherent in the service of customer contracts; contract dayrate amounts; future contract commencement dates and locations; planned shipyard projects and other out-of-service time; sales of drilling units; timing of the Transocean Ltd.'s ("C."Cocan Rig") in a timely manner or at all (whether as the result of the inability to obtain or delay in obtaining any required Transocean or Ocean Rig shareholder approvals or any required regulatory approvals or any required regulatory approvals or for any other reason); the imposition of any terms and conditions on any required governmental and regulatory approvals that could reduce the anticipated benefits to Transocean of the acquisition; the occurrence of any event, change or other circumstances that could give regulatory approvals or for any terms and conditions on any required governmental and regulatory approvals that could reduce the anticipated benefits to Transocean of the acquisition; the occurrence of any event, change or other circumstances that could give regulatory approvals or for any terms and conditions on any required governmental and regulatory approvals that could reduce the anticipated approvals or for management time

#### Non-GAAP Financial Measures

All non-GAAP financial measure reconciliations to the most comparative GAAP measure are displayed in quantitative schedules on the Transocean's website at www.deepwater.com.

#### Additional Information and Where to Find It

This communication relates to the proposed merger pursuant to the terms of the Agreement and Plan of Merger, dated as of September 3, 2018, by and among Ocean Rig, Transocean, Transocean Oceanus Holdings Limited and Transocean Oceanus Limited]. In connection with the Proposed merger, Transocean expects to file a Registration Statement on Form S-4 with the SEC that will include a joint proxy statement of Transocean and Ocean Rig that also constitutes a prospectus of Transocean, which joint proxy statement/prospectus will be mailed or otherwise disseminated to Transocean and Ocean Rig that also plan to file other relevant documents with the SEC reparting the proposed merger.

INVESTORS AND SECURITYHOLDERS ARE URGED TO READ THE JOINT PROXY STATEMENT/PROSPECTUS AND OTHER RELEVANT DOCUMENTS FILED WITH THE SEC IF AND WHEN THEY BECOME AVAILABLE IN THEIR ENTIRETY BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE MERGER. You may obtain a free copy of the joint proxy statement/prospectus (if and when it becomes available) and other relevant documents filed by Transocean and Ocean Rig with the SEC at the SEC's website at www.sec.gov. Copies of the documents filed by Transocean with the SEC will be available free of charge on Transocean's website at www.deepwater.com or by emailing Ocean Rig's Investor Relations at oceaning capitallink.com.

This communication does not constitute an offer to buy, or the solicitation of an offer to sell, any securities, nor shall there be any sale of securities in any jurisdiction in which such offer or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offering of securities shall be made except by means of a prospectus meeting the requirements of the U.S. Securities Act of 1983, as amended. This communication is not a substitute for any prospectus, proxy statement or any other document that Transocean or Ocean Rig may file with the SFC in commencion with the proposed merger.

#### **Certain Information Regarding Participants in the Solicitation**

Transocean, Ocean Rig and their respective directors and executive officers and other members of management and employees may be deemed to be participants in the solicitation of proxies in respect of the proposed merger. Information regarding Transocean with the SEC on March 20, 2018 and in the Annual Report on Form 10-K filed by Transocean with the SEC on February 21, 2018. Additional information regarding the participants in the solicitation of proxies in respect of the Transocean and Ocean Rig extraordinary general meetings and a description of their direct and inflience interests, by security holdings or otherwise, will be included in the joint proxy statement/prospectus and other relevant documents filed with the SEC if and when they become available. You may obtain free copies of these documents from Transocean or Ocean Rig using the sources indicated above.





### STRATEGIC RATIONALE

Adds High-Quality Rigs at Attractive Value

- ✓ Eleven rigs, including <u>nine high-quality</u>, <u>high-specification</u> ultra-deepwater drillships and two harsh environment semisubmersibles, enhancing Transocean's fleet
  - ✓ Attractive asset-level valuation on existing rigs of ~\$278 million per floater\*
- ✓ <u>Two newbuild drillships</u> currently under construction with very favorable shipyard financing
- ✓ Transaction is accretive to fleet quality and net asset value

Enhances Transocean's position as the leader in ultra-deepwater and harsh environment drilling

\* Based on Transocean share price of \$12.11 on August 31, 2018. Excludes present value of backlog and \$125 million total value ascribed to the *Paros*, *Leiv Eiriksson*, and *Eirik Raude* 



### STRATEGIC RATIONALE

Contributes
Backlog and
Increases
Exposure to
Market
Recovery

- ✓ Increases Transocean's already industry-leading backlog by ~\$740 million\*
- ✓ Enhances Transocean's exposure to, and ability to capitalize on, the <u>recovery of the UDW drilling market</u>
  - √ 59 rig years to be awarded for 87 programs over the next 18 months\*
- ✓ Pro forma fleet will include 17 and 31 of the world's top 50 and 100 UDW floaters, respectively\*\*
- ✓ Cannot replicate transformative impact to fleet capability in single rig transactions

<sup>\*</sup> As of June 30, 201

<sup>\*\*</sup> Source: Transocean's proprietary rig ranking to

### STRATEGIC RATIONALE

Maintains Liquidity and Balance
Sheet Integrity

- ✓ Provides significant cost synergies
  - ✓ Estimated at <u>~\$70 million</u> annually
  - ✓ <u>Benefits from standardization</u>: common equipment, spare parts, and training
- ✓ Maintains Transocean's <u>strong financial position</u>
  - ✓ Ocean Rig's net cash position is ~\$370 million\*
  - ✓ Committed \$750 million financing for cash portion
  - ✓ Transocean's pro forma liquidity post-transaction estimated at \$3.7 billion, including RCF\*

### TRANSACTION SUMMARY

Transaction	<ul> <li>Transocean to acquire Ocean Rig in a transaction valued at ~\$2.7B*:</li> <li>Consideration of \$12.75 in cash and 1.6128x shares of Transocean for each share of Ocean Rig</li> <li>Implied total consideration of \$32.28 per Ocean Rig share, ~\$3.0B in total equity value</li> </ul>
Pro Forma Ownership	<ul><li>79% Transocean shareholders</li><li>21% Ocean Rig shareholders</li></ul>
Financing	Cash portion funded with cash on hand and \$750M of committed financing**
Voting Agreements	<ul> <li>Top four Ocean Rig shareholders representing 48% of total outstanding shares have executed voting and support agreements</li> </ul>
Select Closing Conditions	<ul> <li>Approval by both Ocean Rig and Transocean shareholders</li> <li>Customary closing conditions, including regulatory approvals</li> </ul>
Timeline	Target closing – Q1 2019



<sup>\*</sup> Excludes remaining capex for the newbuilds and includes MSA termination charge
\*\* The transaction is not subject to financing

### **SOURCES & USES\***

#### (in US\$ millions)

Sources	Amount
Transocean Cash on Balance Sheet	\$240
Ocean Rig Cash on Balance Sheet**	670
Committed Financing	750
Equity Issued to Ocean Rig***	1,785
Total Sources of Funds	\$3,445

Uses	Amount
Purchase of Ocean Rig Equity	\$2,955
MSA Termination Charge	130
Repay Ocean Rig Term Loan	360
	A A
Total Uses of Funds	\$3,445



<sup>\*</sup> Numbers shown to nearest \$5 million for illustrative purposes; excludes transaction costs

\*\* Ocean Rig cash on the balance sheet is \$719M as of June 30, 2018; \$670M reflects estimated balance as of December 31, 2018

\*\*\* Based on Transocean's closing price of \$12.11 on August 31, 2018

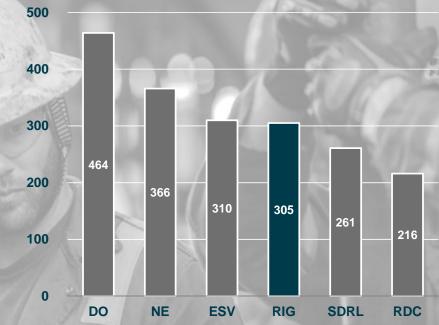
## HIGH-QUALITY RIGS AT ATTRACTIVE VALUE

**Compelling Asset Valuation** 

### **Ocean Rig Steel Value**

(\$mm, except where noted)	
Implied Value of Transaction*	\$2,717M
P.V. of Backlog**	\$367M
Estimated Value of Non-Core Rigs**	\$125M
Total Residual Value - Steel / Drillships	\$2,225M
Residual Value per Core Drillship (eight)	\$278M





<sup>\*</sup> Based on Transocean share price of \$12.11 on August 31, 2018; Excludes newbuilds; Includes MSA termination charge



<sup>\*\*</sup> Assumes ~95% revenue efficiency, cost synergies, and 10.0% discount rate; Eirik Raude, Leiv Eiriksson and Paros

<sup>\*\*\*</sup> Source: Fearnley Drillers Weekly August 28, 2018

# HIGH-QUALITY RIGS AT ATTRACTIVE VALUE Compelling Asset Valuation

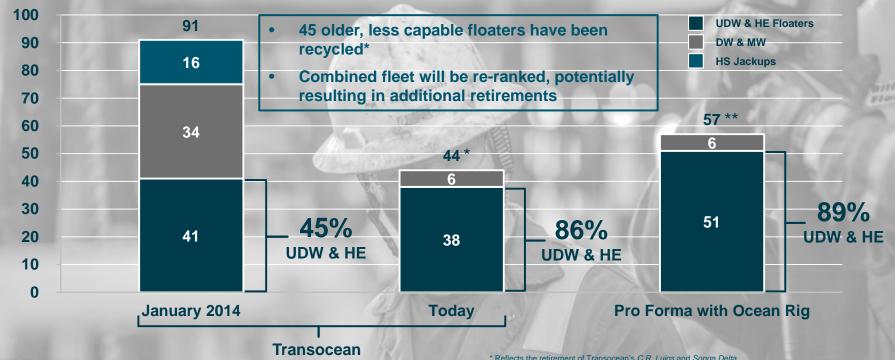
The second secon	Ocean Rig	Recent Transactions*	New Construction
(in US\$ millions)			A GARAGE
Implied Steel Value / Initial Sales Price	\$278	\$296	\$600 - \$700
Capital Spares and Inventory		20 - 30	25 - 30
Project Management		5	15
Tubulars and Handling Equipment		10	10
Additional Completion Costs	4		25
Total Price	\$278	\$331 - \$341	\$675 - \$780



<sup>\*</sup> On May 9, 2018, Northern Drilling acquired the West Aquila and West Libra for \$296 million each and has a six-month option to acquire the Cobalt Explorer for \$350 million

### **HIGH-QUALITY RIGS AT ATTRACTIVE VALUE**

**Continues Fleet Transformation** 

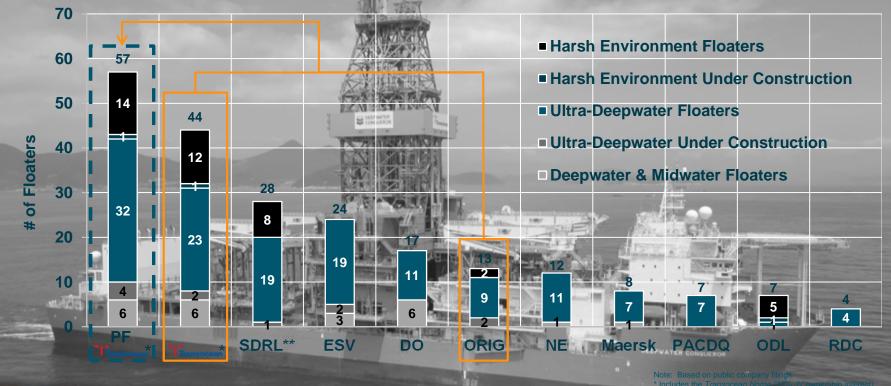




<sup>\*</sup> Reflects the retirement of Transocean's *C.R. Luigs* and *Songa Delta*\*\* Reflects the retirement of Transocean's *C.R. Luigs* and *Songa Delta*. Includes four rigs under construction
(two each, Transocean and Ocean Rig) and the *Transocean Norge* (33% JV ownership interest)



Further Enhances Transocean's Fleet Versus Competition





# HIGH-QUALITY RIGS AT ATTRACTIVE VALUE Best-in-Class Technical Specifications

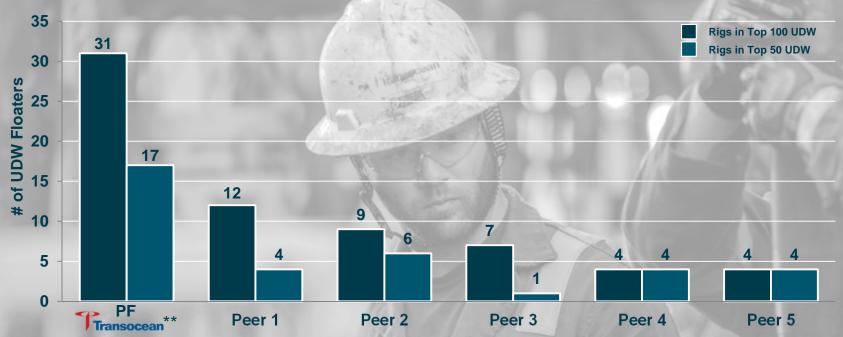
✓ Best in class # of Floaters	Pro Forma*	Transocean	Seadrill	ENSCO	DIAMOND	€ OCEAN RIG	N⊕BLE	MAERSK DRILLING	Pacific Drilling	S ODFJELL	<b>©</b>
Ultra-deepwater											
Dynamically Positioned Only	35✓	24	20	20	7	11	11	4	7	1	4
Dynamically Positioned and Moored	3	3	0	7	1	0	0	3	0	0	0
Dual BOPs	14✓	11	4	6	4	3	0	3	3	1	4
HPHT-Ready (20,000 psi)	7✓	7	na	na	na	na	na	na	na	na	na
Hoisting:											
Dual Activity	32✓	22	10	9	4	10	7	7	5	1	4
Hook load capacity >=2.5M lbs.	15 <b>√</b>	9	7	5	5	6	6	4	3	0	4
Active Compensation	24✓	19	10	12	5	5	1	4	3	1	0
Harsh Environment											
Dynamically Positioned and Moored	8√	7	5	0	1	1	0	0	0	4	0
Dual Activity	2	2	4	0	0	0	0	0	0	3	0



### **HIGH-QUALITY RIGS AT ATTRACTIVE VALUE**

**Highest Concentration of the Best Assets** 

Transaction secures 34% of top 50 UDW floaters, 31% of top 100 UDW floaters worldwide\*



Note: Peers include DO, ESV, NE, RDC, and SDRL \* Source: Transocean's proprietary rig ranking tool



<sup>\*\*</sup> Assumes that Ocean Rig's assets are equipped with two BOPs; includes four rigs under construction (two each, Transocean and Ocean Rig)

# HIGH-QUALITY RIGS AT ATTRACTIVE VALUE High-Specification UDW Additions to Transocean's Fleet

	Four Enhanced Samsung 12,000 ft. Drillships	Four Enhanced Samsung 10,000 ft. Drillships				
Rig Name	Mylos / Skyros / Athena / Apollo	Corcovado / Olympia / Poseidon / Mykonos				
Rig Type	DP Class 3, Enhanced Samsung 10000	DP Class 3, Enhanced Samsung 10000				
Builder	Samsung Heavy Industries	Samsung Heavy Industries				
Water Depth Capacity	12,000 ft.	10,000 ft.				
Additional Highlights	<ul> <li>Up to 40,000 ft. Drilling Depth Capability with 6 and 7 ram BOPs</li> <li>Dual Derricks for Increased Drilling Activity / Efficiency</li> <li>Accommodations For Up to 215 Personnel on Board</li> <li>Mylos Equipped with Dual BOP</li> </ul>	<ul> <li>Up to 35,000 ft. Drilling Depth Capability with 6 ram BOPs</li> <li>Dual Derricks for Increased Drilling Activity / Efficiency</li> <li>Accommodations For Up to 205 Personnel on Board</li> <li>Mykonos Fitted with MPD / Corcovado MPD Ready</li> </ul>				



## HIGH-QUALITY RIGS AT ATTRACTIVE VALUE Newbuilds Increase Exposure to Market Recovery



Attractive financing\* defers final payments to 2023 – 2024 and provides flexibility in delivery and marketing

\* Without recourse to the parent

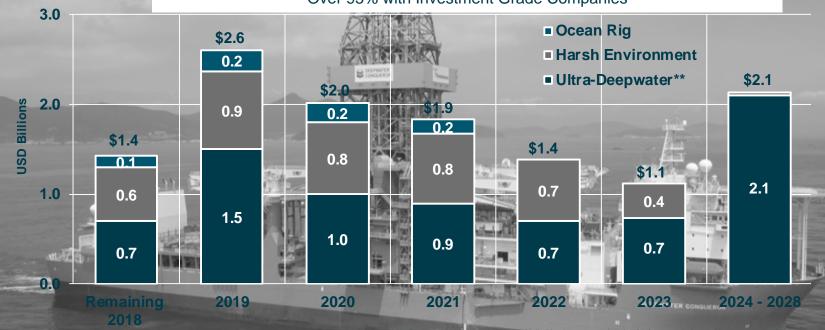


### BACKLOG\* AND EXPOSURE TO MARKET RECOVERY

**Additive to Already Industry-Leading Backlog** 

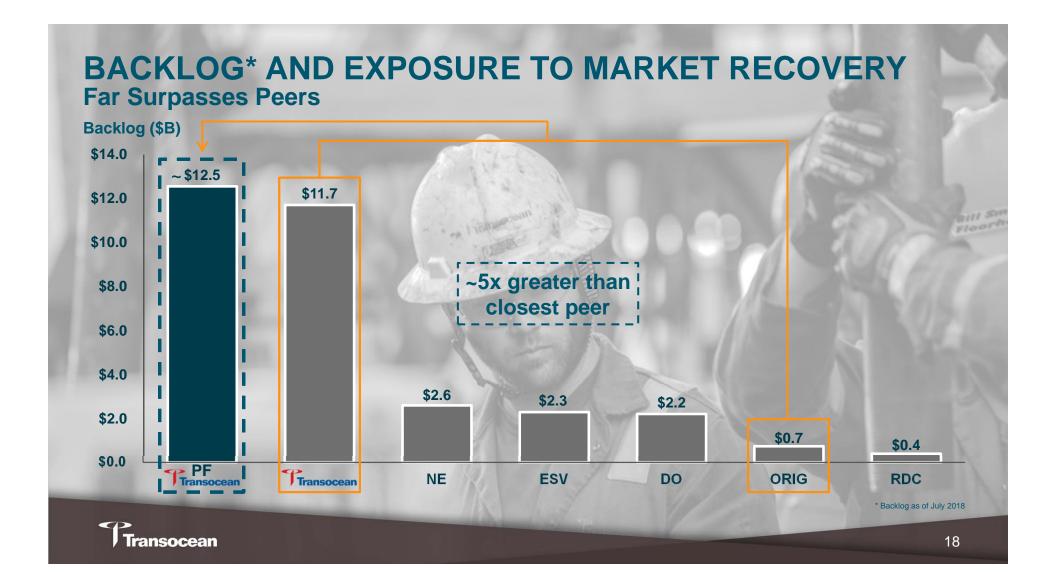
~\$12.5 Billion Contract Backlog\* with Average Dayrate of ~\$413k





Backlog as of July 2018. Contracted operating dayrate multiplied by the contract duration for future periods as of latest company filings. Ultra-Deepwater includes ~\$170M of other backlog.

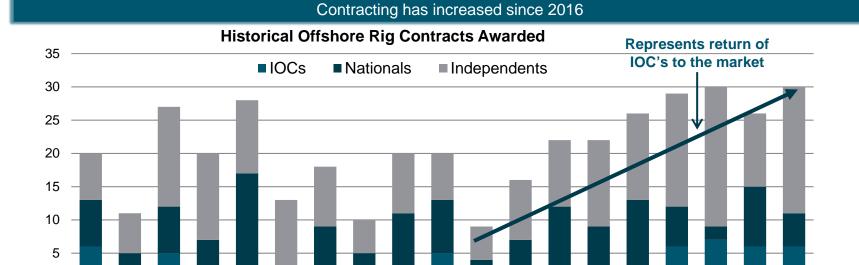




### **BACKLOG AND EXPOSURE TO MARKET RECOVERY**

**Floater Market Recovery** 

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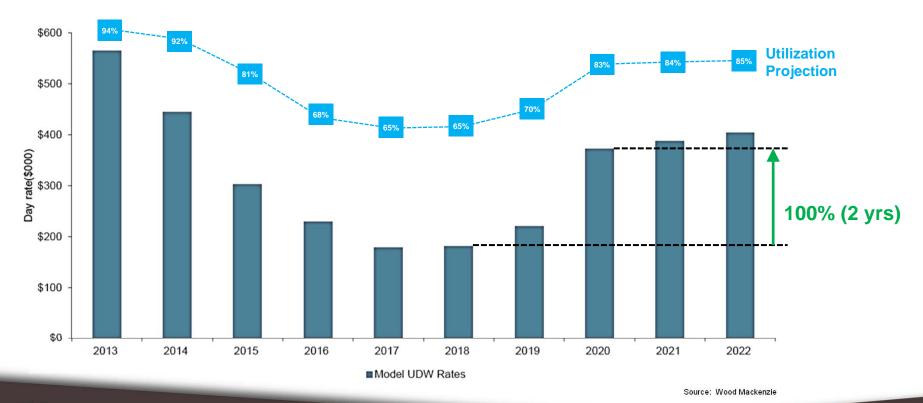
## BACKLOG AND EXPOSURE TO MARKET RECOVERY Numerous Floater Awards on the Horizon

Acquisition of Ocean Rig further enhances Transocean's opportunities to capitalize on market rebound going forward



### **BACKLOG AND EXPOSURE TO MARKET RECOVERY**

### **Continued UDW Dayrate Improvement is Projected**



Transocean

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## MAINTAINS LIQUIDITY AND BALANCE SHEET INTEGRITY

**Cost and Operational Synergies** 

~\$70M of expected annual pre-tax cost synergies

- ✓ SG&A savings
- ✓ OEM maintenance agreements
- ✓ Supply chain / logistics savings
- ✓ Performance efficiencies / technology / real time decision making
- ✓ Insurance premium reductions
- ✓ Leading industry UDW / HE experience and fleet management



# MAINTAINS LIQUIDITY AND BALANCE SHEET INTEGRITY Strong Liquidity Through the Cycle



- Excludes restricted cash; includes June & July 2018 debt issuances and payoff of CAT 3 & 4 debt. Includes ~\$240M of cash used in transaction.
- (2) Includes future investment in JV for Transocean Norge
- 3) Includes June & July 2018 debt issuances and payoff of CAT 1 & 2 debt

#### Accomplishments

- Acquired
  - Songa Offshore
  - 33.3% JV interest in Transocean Norge
  - Transocean Partners
- Sold jackup fleet
  - Added ~\$320M in cash
  - Removed ~\$1B in shipyard obligations
- Raised ~\$5.0B through seven separate debt transactions since July 2016
- Opportunistically repurchased
  - ~\$3.5B in debt via tender offers and early redemptions since July 2016
  - ~\$1.1B open market repurchases since July 2015
- Deferred ~\$1B in shipyard obligations into 2020

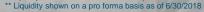


### MAINTAINS LIQUIDITY AND BALANCE SHEET INTEGRITY

**Greatest Liquidity Among Peers** 



<sup>\*</sup> Liquidity defined as cash and cash equivalents + short term investments + available revolver. Liquidity excludes restricted cash





### Acquisition of Ocean Rig

Adds High-Quality Rigs at Attractive Value Contributes Backlog and Increases Exposure to Market Recovery Maintains Liquidity and Balance Sheet Integrity

The Right Assets, the Right Value, at the Right Time

