



SUSQUEHANNA ENERGY CONFERENCE

Bradley Alexander, Vice President Investor Relations

August 14, 2018



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OUR LEADERSHIP POSITION

46 Floaters* – 85% UDW & HE

\$11.7 Billion in Backlog

\$3.9 Billion** in Liquidity

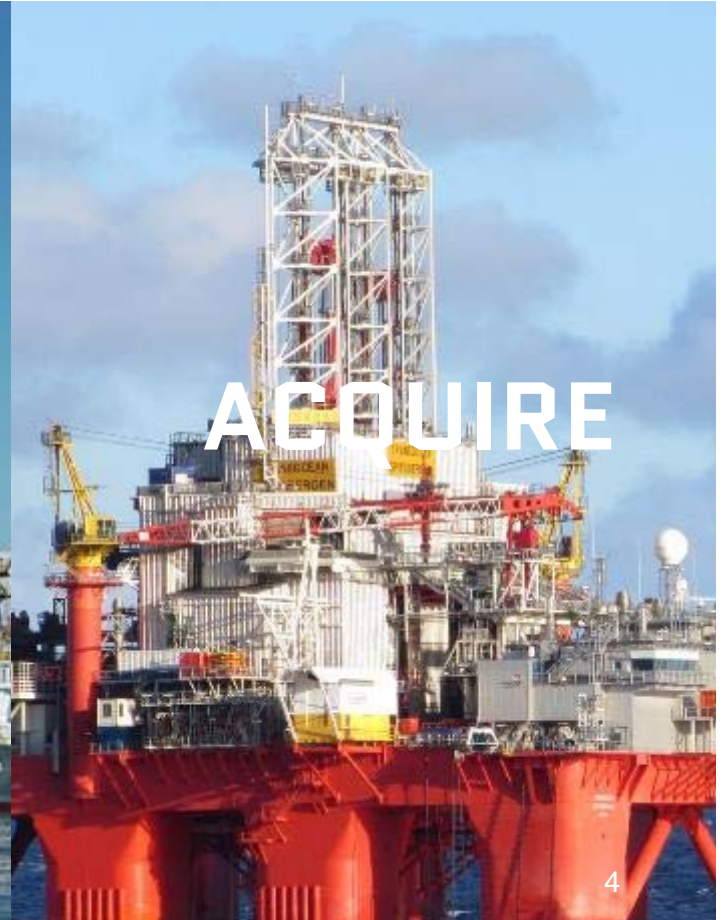
Unmatched UDW & HE Experience



* Includes the *Transocean Norge* (33% JV ownership interest)

** Pro forma cash and short-term investments at 6/30/18, plus new \$1.0B revolving credit facility

INVESTMENT THROUGH THE CYCLE





COST EFFECTIVE STRATEGIC UPGRADE

UDW Floater Ranking

| Pre-Upgrade | Post Upgrade |
|-------------|--------------|
| 75 | 50 |

~\$20M CapEx

MPD-Ready

DP Class 3

Dual Annular BOPs
Acoustic Backup Controls

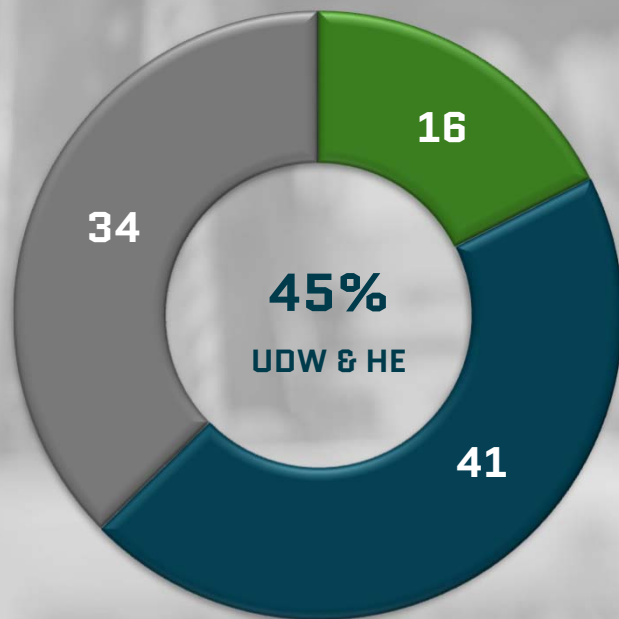


DISCOVERER INDIA

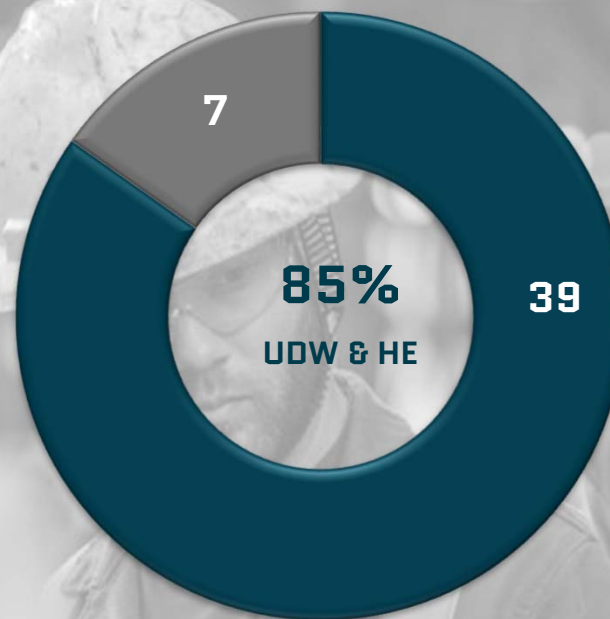
ENHANCED ENTERPRISE CLASS DRILLSHIP

FLEET TRANSFORMATION TO UDW AND HE FLOATERS

January 2014*



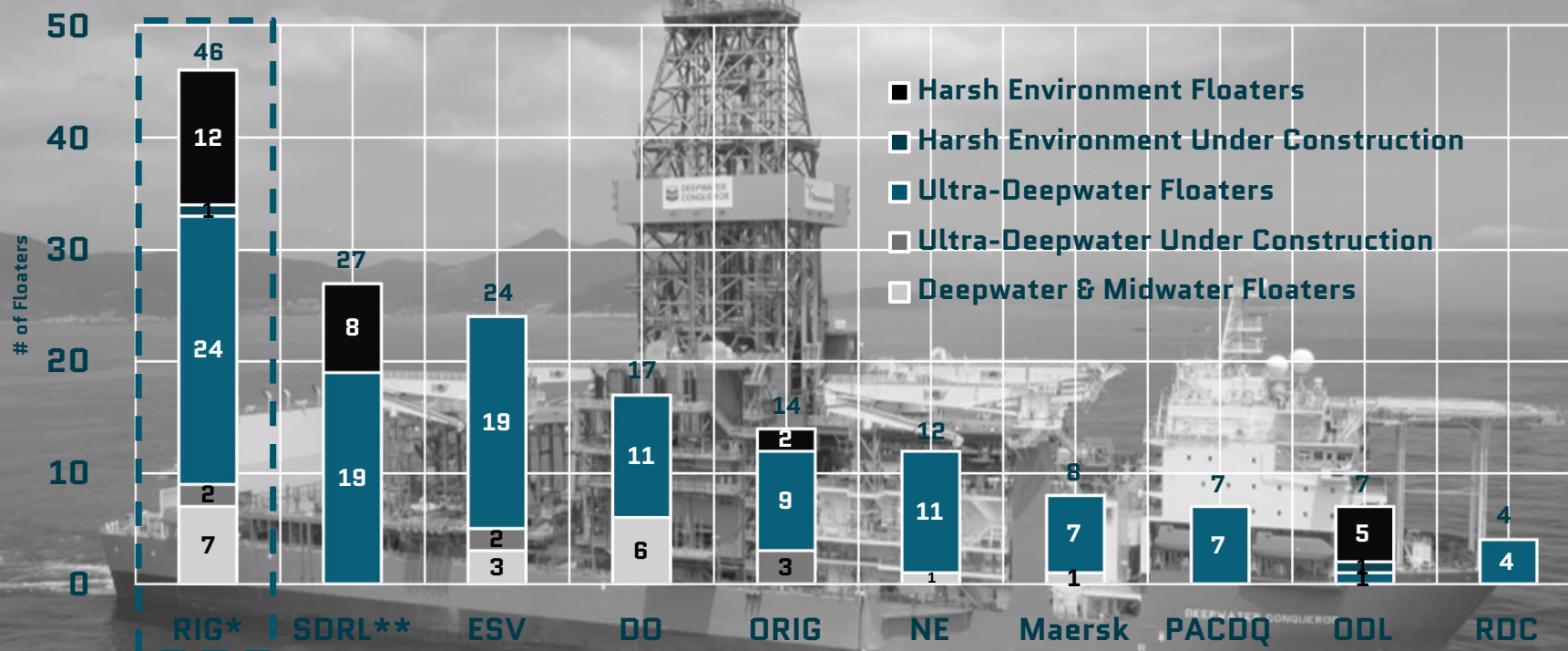
Current Fleet*



- UDW & HE Floaters
- DW & MW
- HS Jackups

* Includes rigs under construction and the *Transocean Norge* (33% JV ownership interest)

MOST CAPABLE FLOATER FLEET













Source: Company filings

* Includes the *Transocean Norge* (33% JV ownership interest)

** Seadrill Group, excluding rigs under construction

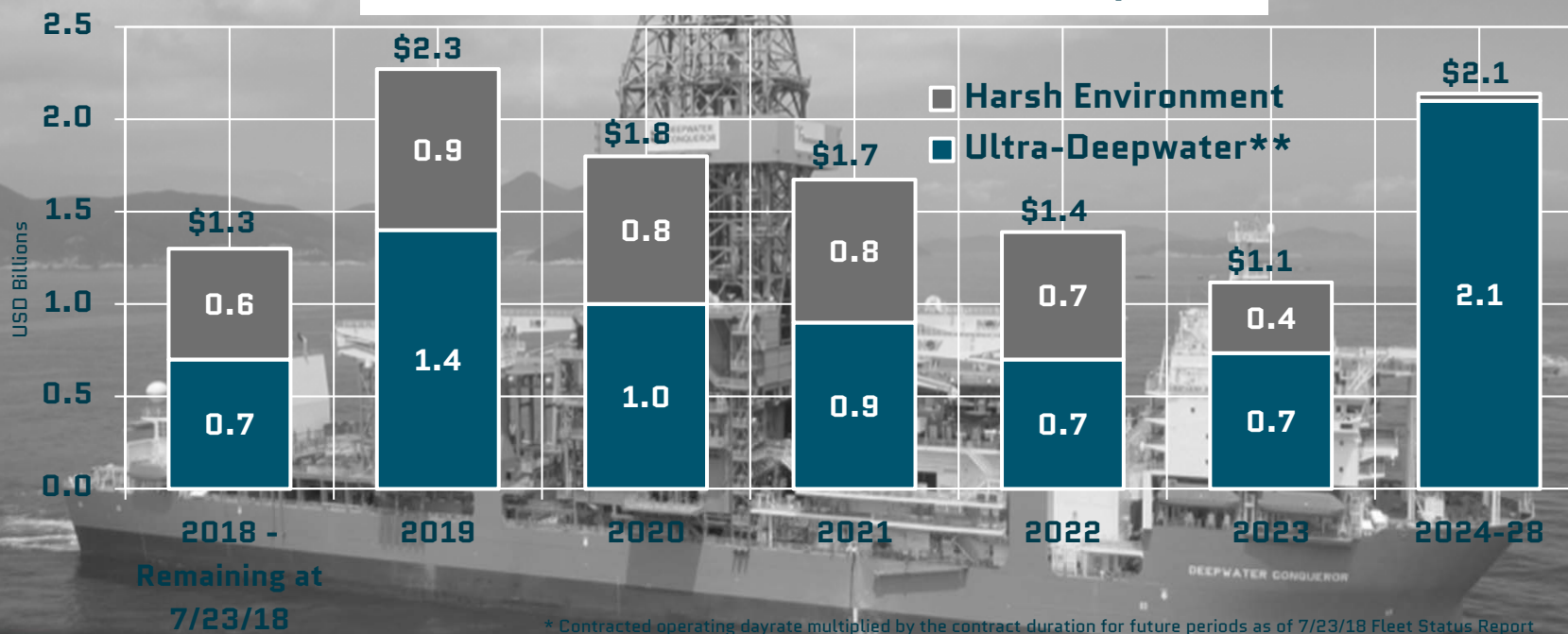
BEST-IN-CLASS – TECHNICAL SPECIFICATIONS

| # of Floaters |  |  |  |  |  |  |  |  |  |  |
|-----------------------------------|---|---|---|---|---|---|---|---|---|---|
| Ultra-deepwater | | | | | | | | | | |
| Dynamically Positioned Only | 26 ✓ | 6 | 15 | 4 | 11 | 12 | 1 | 7 | 4 | 20 |
| Dynamically Positioned and Moored | 3 | 2 | 7 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| Dual BOPs | 11 ✓ | 5 | 5 | 3 | 0 | 4 | 1 | 3 | 4 | 4 |
| HPHT-Ready [20,000 psi] | 7 ✓ | na | na | na | na | na | na | na | na | na |
| Hoisting: | | | | | | | | | | |
| Dual Activity | 22 ✓ | 4 | 9 | 7 | 7 | 11 | 1 | 5 | 4 | 10 |
| Hook load capacity >=2.5MM lbs. | 9 ✓ | 5 | 8 | 4 | 6 | 7 | 0 | 3 | 4 | 7 |
| Active Compensation | 16 ✓ | 4 | 5 | 4 | 1 | 0 | 1 | 3 | 0 | 0 |
| Harsh Environment | | | | | | | | | | |
| Dynamically Positioned and Moored | 7 ✓ | 1 | 0 | 0 | 0 | 1 | 4 | 0 | 0 | 5 |
| Dual Activity | 2 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 4 |

TRANSOCEAN'S INDUSTRY-LEADING BACKLOG

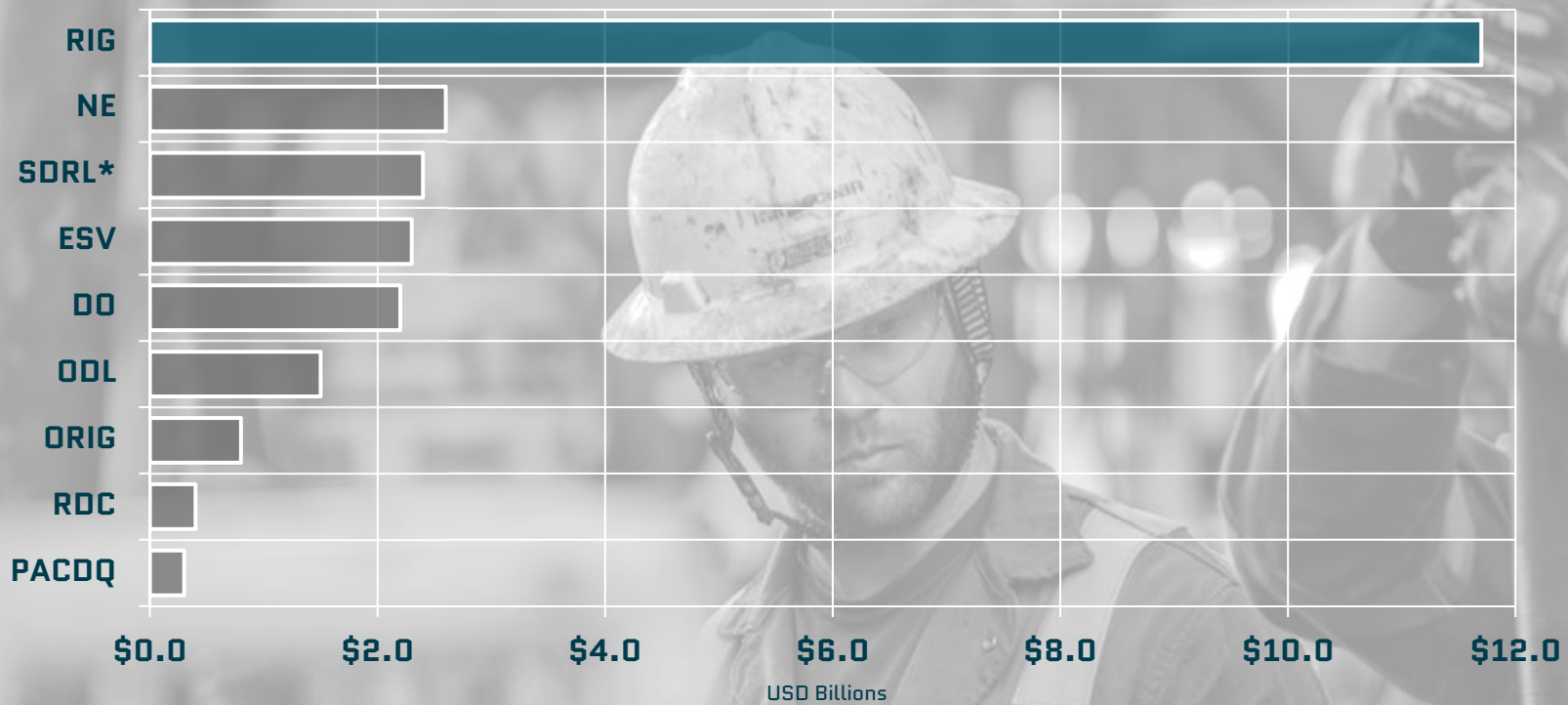
\$11.7 Billion Contract Backlog*

Over 95% with Investment Grade Companies



* Contracted operating dayrate multiplied by the contract duration for future periods as of 7/23/18 Fleet Status Report
 ** Ultra-Deepwater includes ~\$170M of other backlog

BACKLOG >4x NEAREST COMPETITOR



Sources: Latest company filings
* Seadrill Group

FLOATERS CONTRACTED THROUGH 2021 & BEYOND



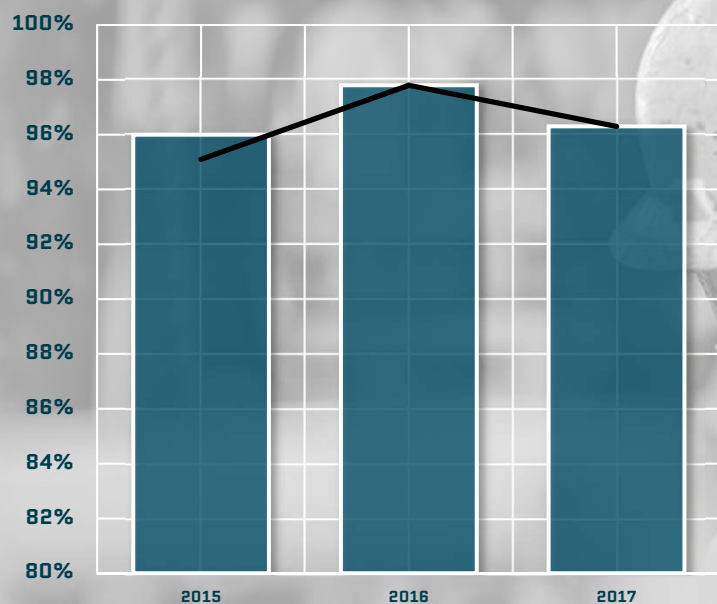
Deepwater Conqueror

“Important to note, RIG will now control all nine high-margin floater contracts in the public universe [excluding a few units owned by local Brazilian players] that were priced prior to the downturn and contracted long-term to the end of 2021 and beyond.” *Clarksons Platou, Haithum Nokta, 8/21/17*

BACKLOG CONVERTED TO CASH

REVENUE EFFICIENCY

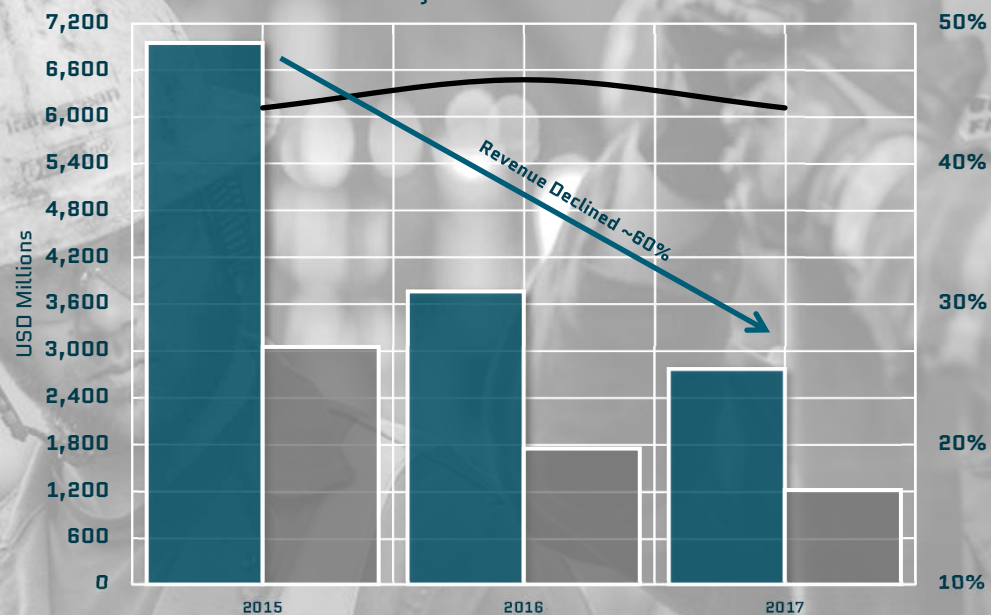
Three-year Average - 97%



■ Total Fleet — Ultra-Deepwater

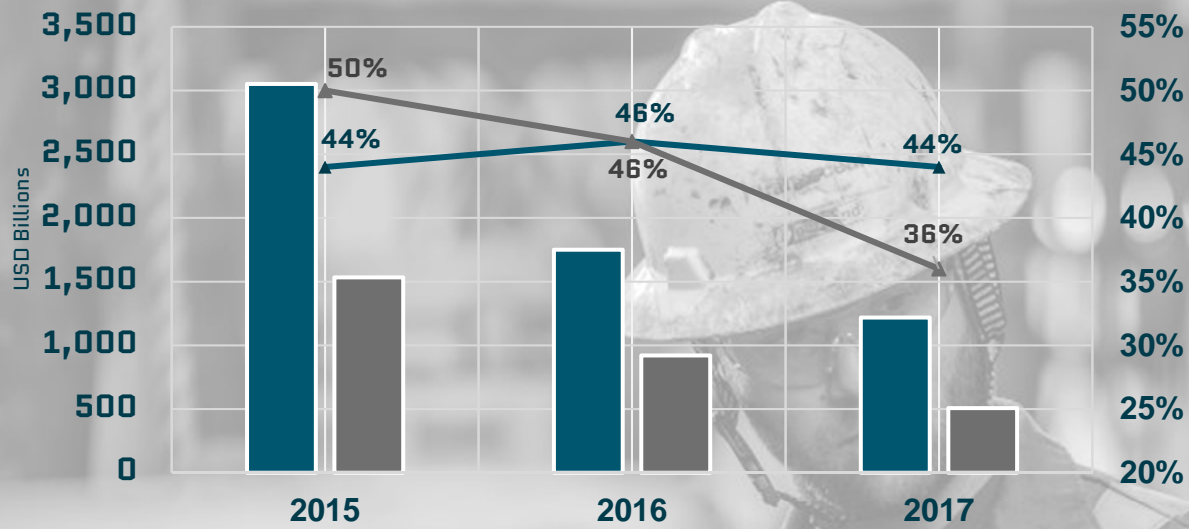
REVENUE & EBITDA

Adjusted Normalized



■ Adj Normalized Revenue ■ Adj Normalized EBITDA — Adj Normalized EBITDA Margin

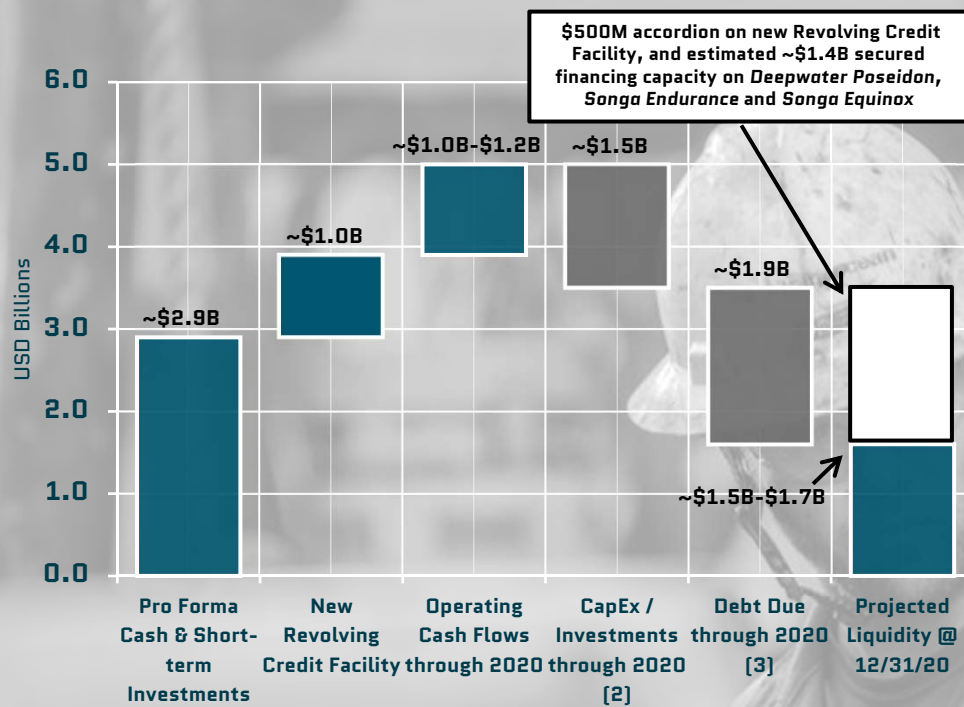
PRESERVING EBITDA MARGINS THROUGH THE CYCLE



* Peers include DD, ESV, NE & RDC

- Transocean
- Avg. Peers*
- ▲— Adj. Normalized EBITDA Margin
- ▲— Avg. Peers - EBITDA Margin

SOLID LIQUIDITY

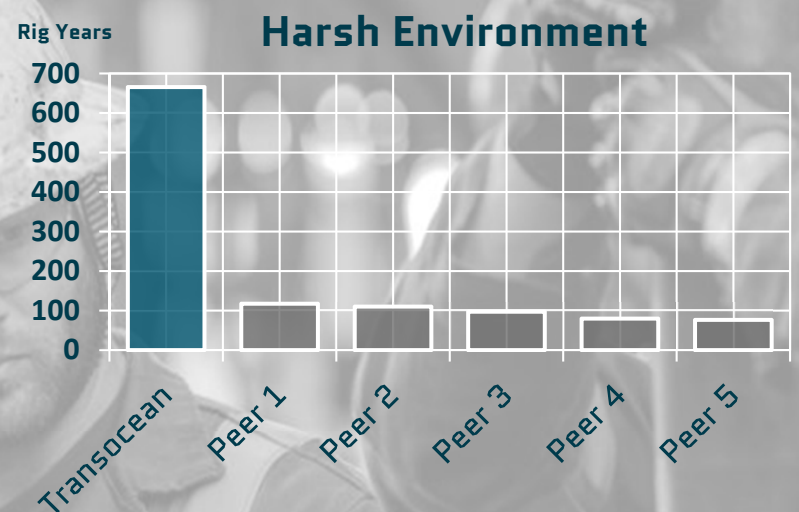
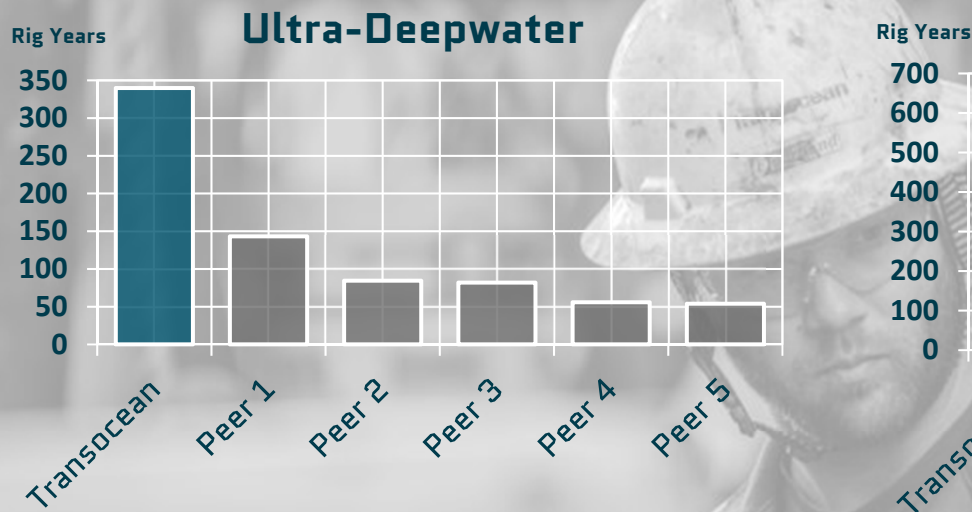


[1] Excludes restricted cash; includes June & July 2018 debt issuances and payoff of CAT 3 & 4 debt
 [2] Includes future investment in JV for *Transocean Norge*
 [3] Includes June & July 2018 debt issuances and payoff of CAT 1 & 2 debt

Accomplishments

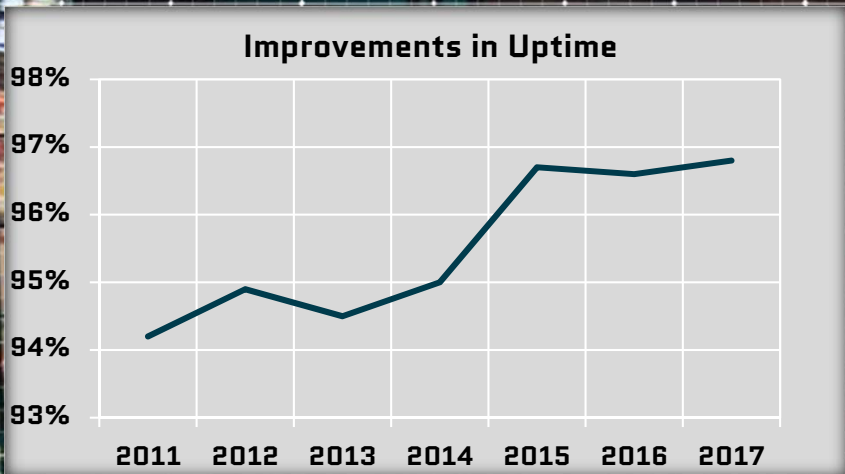
- Acquired
 - Songa Offshore
 - 33% JV interest in *Transocean Norge*
 - Transocean Partners
- Sold jackup fleet
 - Added ~\$320M in cash
 - Removed ~\$1B in shipyard obligations
- Raised ~\$5.0B through seven separate debt transactions since July 2016
- Opportunistically repurchased
 - ~\$3.5B in debt via tender offers and early redemptions since July 2016
 - ~\$1.1B open market repurchases since July 2015
- Deferred ~\$1B in shipyard obligations into 2020

UNMATCHED EXPERIENCE – SUPERIOR PERFORMANCE

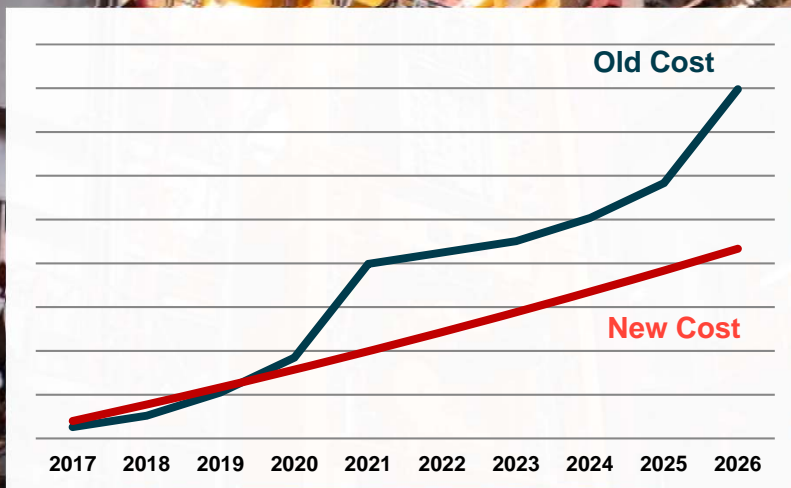


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PREDICTABLE & RELIABLE DRILLING



DEM AGREEMENTS: COST SAVINGS OVER TIME



Benefits

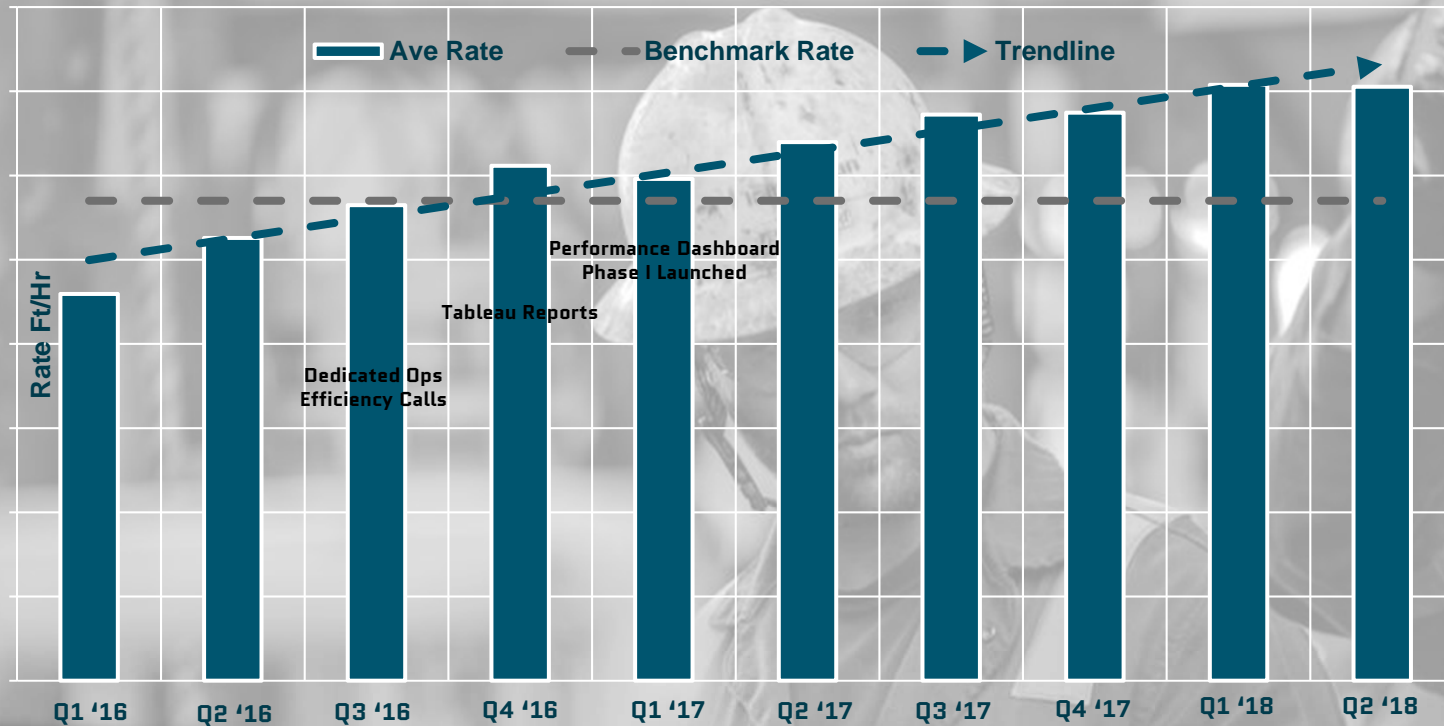
- Improving Uptime for Customers
- Business Model Innovation
- Reducing Total Cost of Ownership
- Reliability-Centered Approach



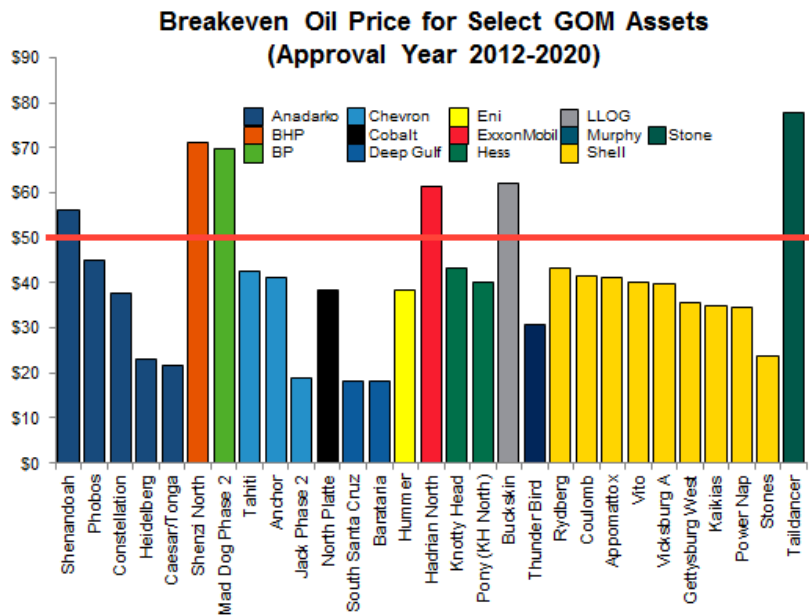


PERFORMANCE THROUGH DATA

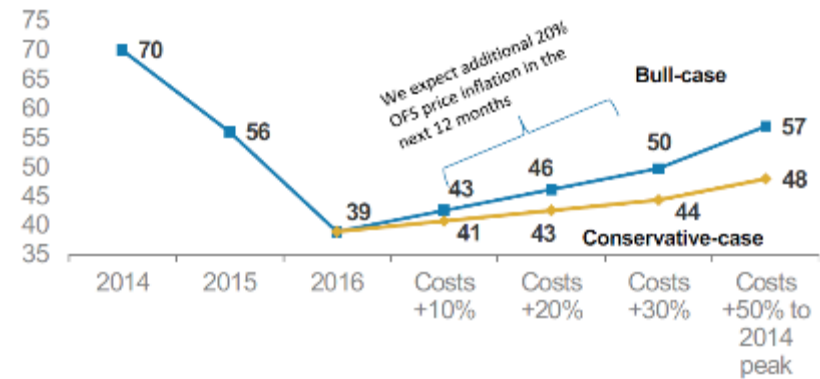
REDUCED UDW TRIPPING TIME



COST REDUCTIONS DRIVE OFFSHORE COMPETITIVENESS



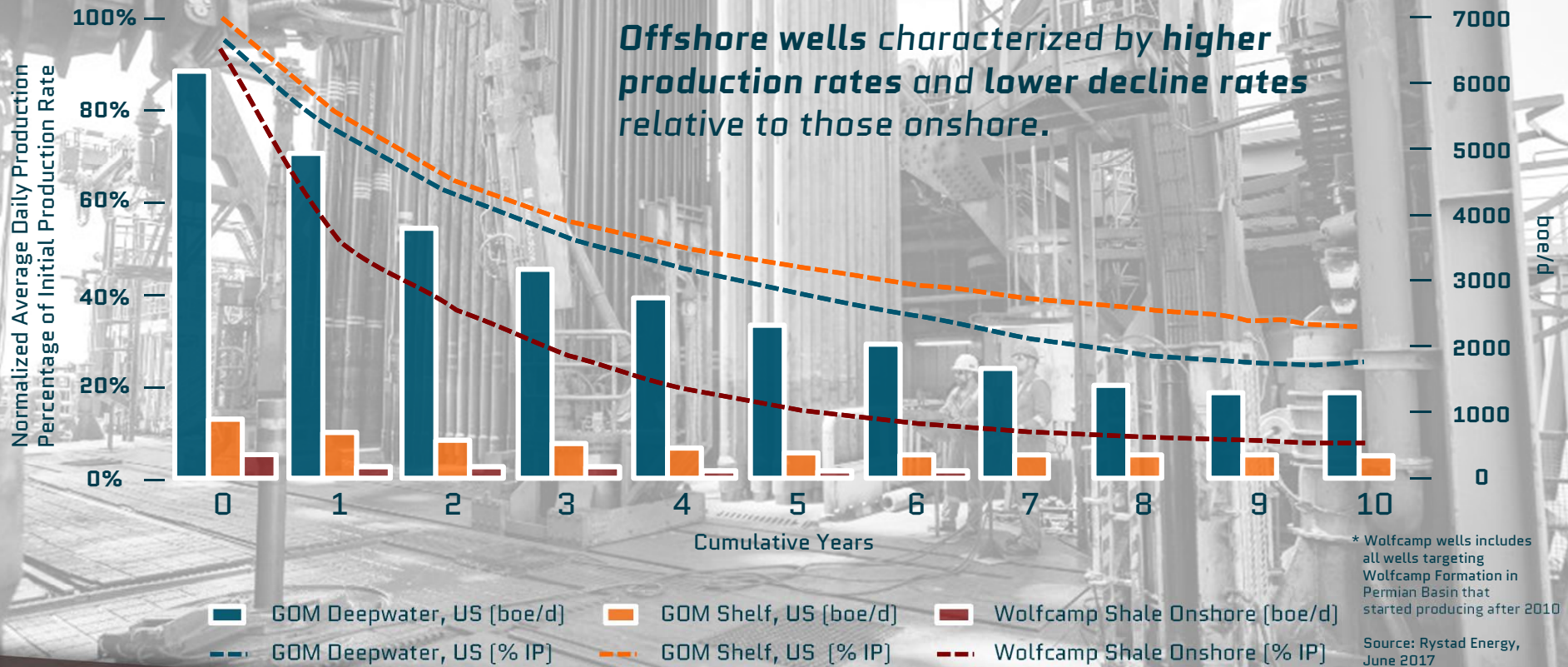
\$/bbl Wellhead Breakevens for Major Shale Plays



Feb 2017: Shell says breakeven cost of production out of its Gulf of Mexico Kaikias development will be **less than \$40 per barrel**, which is roughly the breakeven price for independent onshore Permian assets.

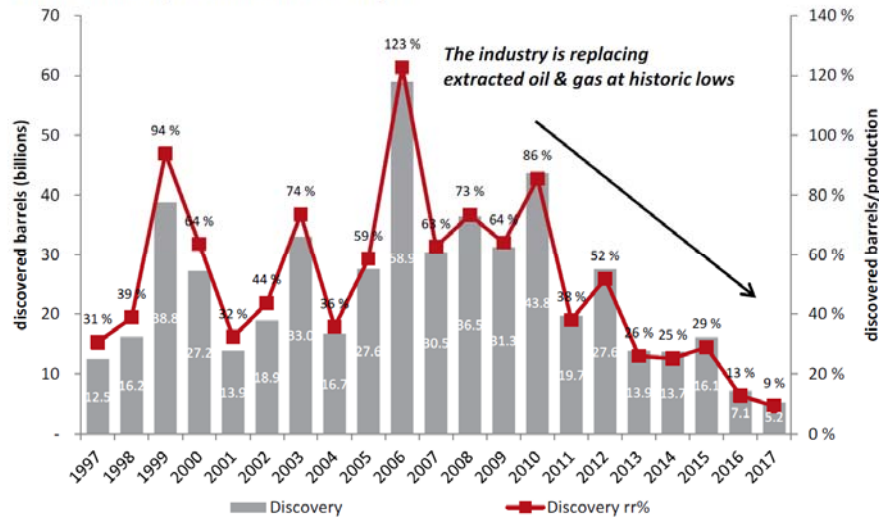
Sourced: Morgan Stanley Research, April 2017; Rystad Energy, April 2017

SUPERIOR OFFSHORE PRODUCTION PROFILE



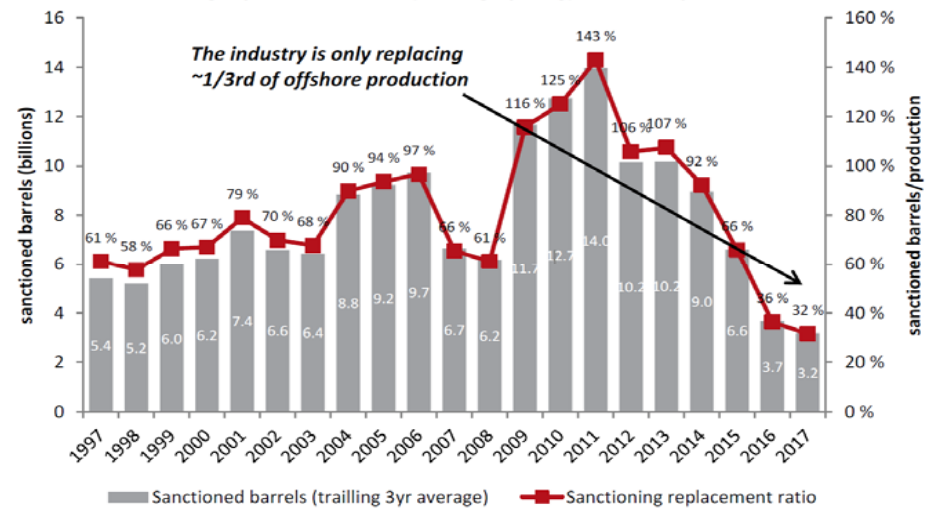
OFFSHORE EXPLORATION MUST INCREASE

Global reserves replacement ratio last 20 yrs



Source: Rystad Energy

Offshore sanctioning replacement ratio (trailing 3yr avg)* - last 20 yrs

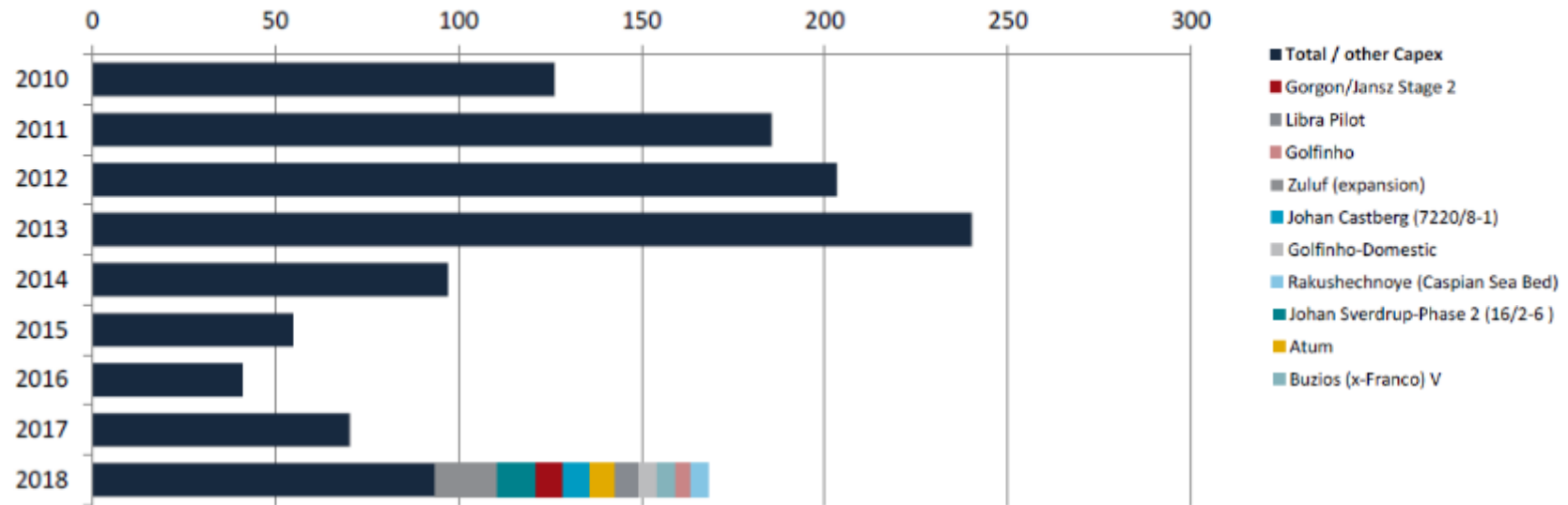


Source: Rystad Energy | *Liquids only. Replacement ratio calculated as trailing 3yr average offshore barrels sanctioned divided by annual offshore production

Source: Rystad Energy, Clarksons Platou Securities, January 2018

IMPACT OF REDUCED BREAKEVEN LEVELS

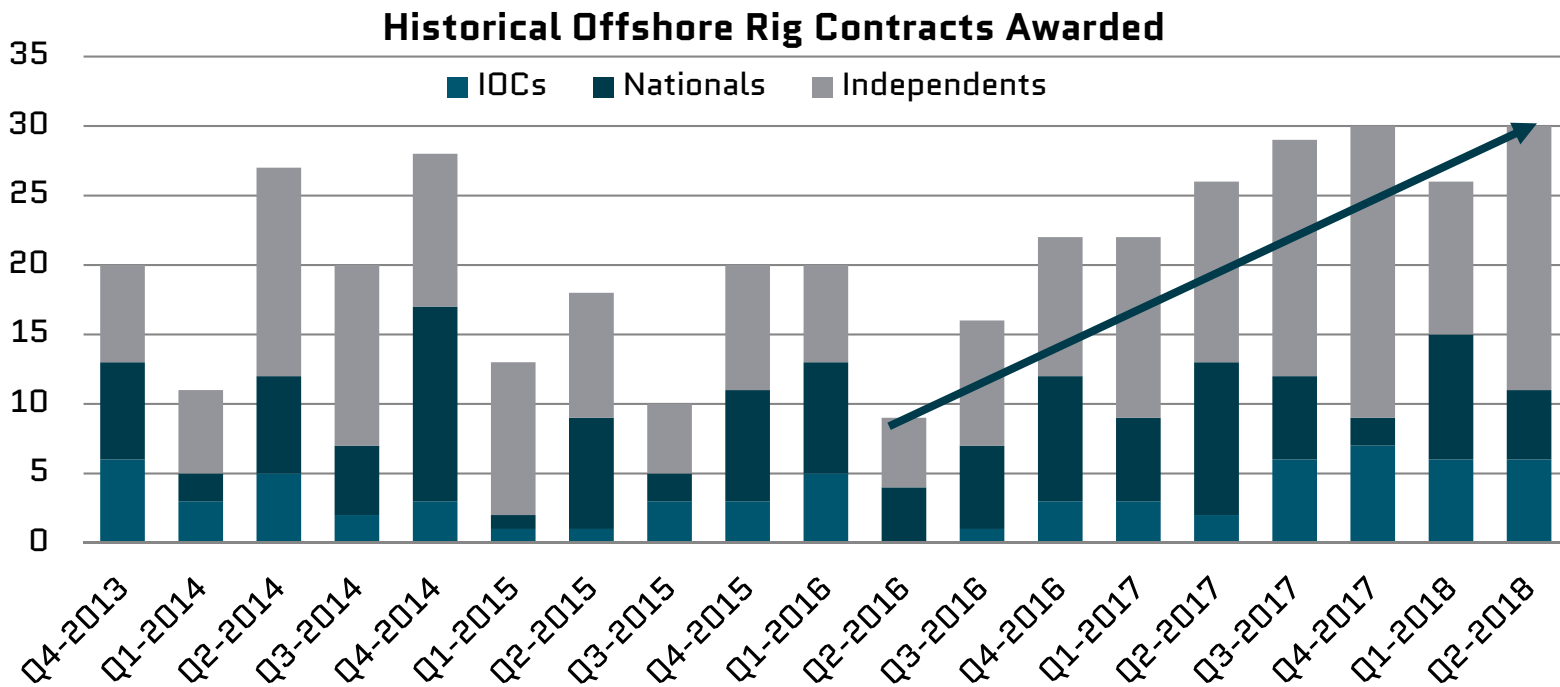
Offshore development capex in USDbn by commitment year - 2010 to 2018



New offshore project commitments rose 65% in 2017 and are forecasted to rise ~140% in 2018, and 95% of discovered but undeveloped offshore resources breakeven below \$70/bbl.

Source: Rystad Energy, Clarksons Platou Securities, January 2018

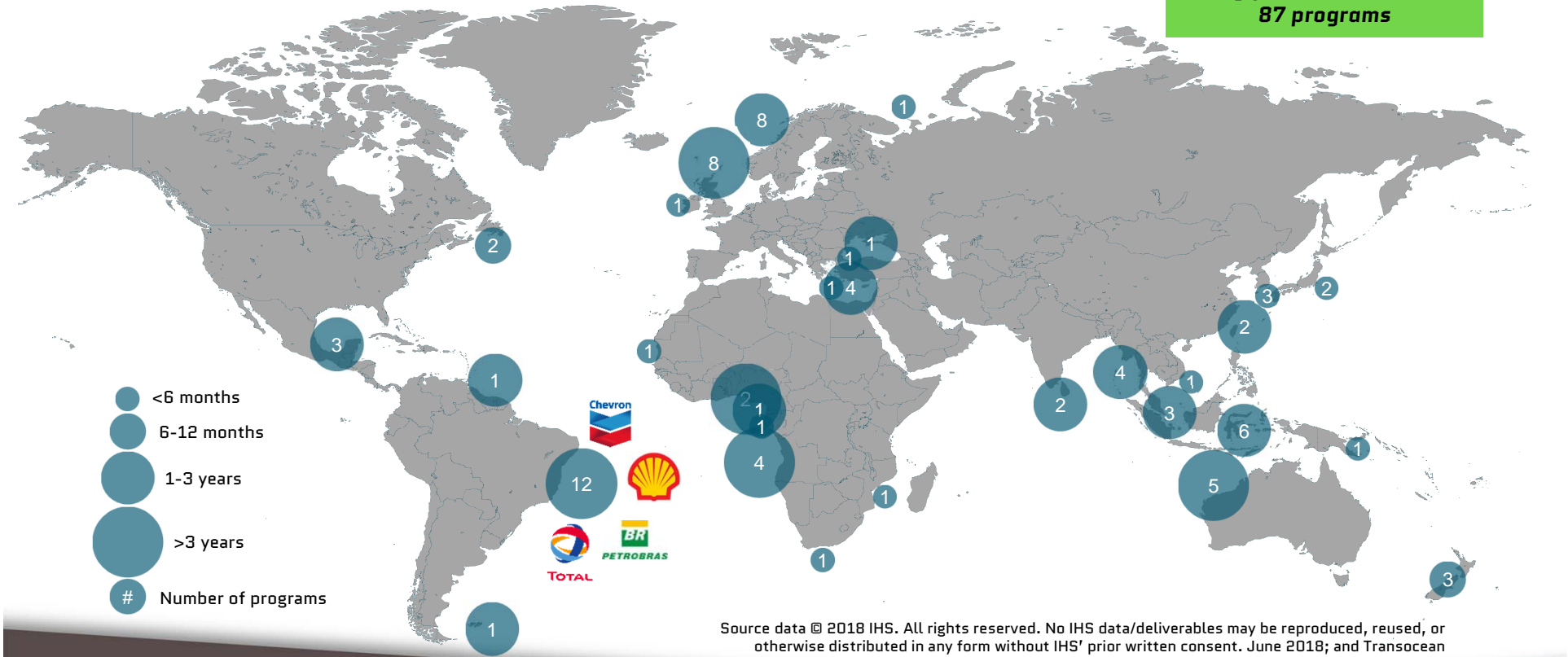
INCREASED FLOATER CONTRACTING



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FLOATER OPPORTUNITIES – NEXT 18 MONTHS

**59 rig years to be awarded
87 programs**



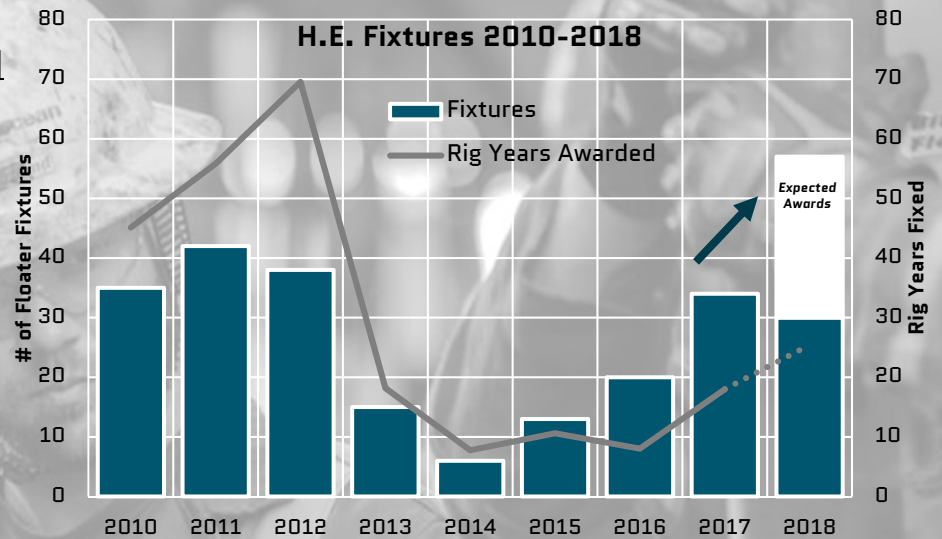
- <6 months
- 6-12 months
- 1-3 years
- >3 years
- # Number of programs



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HARSH ENVIRONMENT ACTIVITY ACCELERATING

High-Spec HE Pricing Trajectory (excl. bonus)



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